

NINTH EDITION

PROACTIVE POLICE MANAGEMENT

Edward A. Thibault
R. Bruce McBride

Lawrence M. Lynch
Gregory Walsh

Proactive Police Management

DP Hallahan



Proactive Police Management:

Proactive Police Management Edward A. Thibault, Lawrence M. Lynch, R. Bruce McBride, 2004 Our approach to police organizational management is proactive rather than reactive with police managers anticipating events through planning using police personnel and resources effectively and delivering a whole range of police services to the community This proactive concept is not new In the preface of the 1829 duty manual of the recently organized London Metropolitan Police Commissioners Rowan and Mayne wrote It should be understood at the outset that the object to be obtained is the prevention of crime To this great end every effort of the police is to be directed The security of person and property the preservation of public tranquility and all other objects of a police establishment will thus be better effected than by the detection and punishment of the offender after he has succeeded in committing the crime Every member of the police force as the guide for personal and professional conduct should constantly keep this in mind Officers and police constables should endeavor by such vigilance and activity as may render it impossible for anyone to commit a crime within that portion of the town under their charge Thus proactive policing is a grand and noble tradition of the first modern police force and policing throughout the ages Based on the authors experience in education policing and management three important considerations must be made before discussing proactive management for American policing First we believe that sound management is management based on a combination of theory and practice Practice without analysis causes us to repeat the mistakes of history so our theoretical analysis must be directed toward the practical for implementation into the day to day rigors of operating a police department Second we reject complete adherence to the authoritarian as well as to the purely participatory styles of management In the authoritarian model which dominates many police organizations important elements of planning and communications are eliminated or lost In the full participatory model response to emergency and life threatening situations is hampered because too many people are involved and decisions take too long In crisis management for example one person has to be in charge of the crisis management team with subordinates responding to this top administrator Third we rely to a great extent on the consultative style of management As will be shown the consultative style leaves room for change and doors open throughout all elements of the police organization It can be an efficient and dynamic style of management provided that the necessary elements of a well run law enforcement agency are met Consultation also includes discussions with the community on law enforcement and safety problems It is one of the key ingredients for community oriented and problem oriented policing which are being publicly advanced by police and community leaders Proactive planning to deal with an infrastructure attack or activity by a spree sniper has to be done in consultation with private and public agencies and the community This new edition of Proactive Police Management provides a review analysis and synthesis of the various approaches to police management including traditional scientific management the behavioral systems approach and the human relations approach There is enough detail concerning basic organization and

management skills that police managers and students of police management will find the text useful At the same time major conceptual contributions from the behavioral sciences and human relations are explored in the context of police management Most important is the constant theme of being proactive planning ahead anticipating the future and attempting to establish some control by police managers over those future events Community policing is emphasized Overall community policing echoes the relationship between police and the community before automobiles and wireless radios Much attention is also paid to evolving theories such as total quality management and reengineering along with new applications of computer technology such as the spatial and time analysis of crime events This combination of new proactive management concepts and the application of new technology continues to revolutionize policing as well as other private and public services in the United States In the first edition we wrote that most police departments operate on traditional organization principles as stated in O W Wilson s classic police administration text from the 1950s Since the 1990s college educated and professionally trained managers have become concerned with twenty first century proactive communication advances and organizational theories that can be readily applied to their departments Policing today remains in the limelight in terms of ethics the use of authority and force the crime problem as related to increased drug use and trafficking and repeated calls by state and national leaders for dealing with crime and terrorism problems Correspondingly many police managers complain that they must do more with less under the burden of antiquated civil service and collective bargaining rules and reduced budgets From the viewpoint of the general public there is widespread support for police to contain crime Communities will no longer tolerate corruption and brutality as shown by the response to police brutality and racism in Los Angeles New York City and Cincinnati along with the racial profiling issues in New Jersey and Maryland The events of September 11 2001 have had a profound impact on American policing Departments of all sizes and types are now taking on additional responsibilities related to homeland security and emergency planning It is against this background that we present the proactive style of management This book is widely used both as a textbook for college and university classes in police management and as a reference text for police managers in dealing with operational issues in their departments It is also used for training police supervisors and administrators and is required reading for civil service promotional examinations

Proactive Police Management Edward Thibault, Lawrence Lynch, Bruce McBride, Gregory Walsh, 2014 This is the widely used text for criminal justice and police science programs that emphasizes a contemporary and proactive approach to police management Various police management styles are addressed throughout from traditional scientific management to the behavioral systems approach to the human relations approach Its chapters take a realistic look at operational problems that can occur within a police department and how a consultative proactive management style can help solve and resolve them Fully updated in this edition its goal is to reveal how proactive management techniques and new technology are revolutionizing police management today

Proactive Police Management Thibault, 1999-12-01 Proactive Police Management Study Guide

Davis Publishing Company Staff,1997-05 *Proactive Police Management Study Guide* Davis Publishing Company, Montgomery, Ala,1991 Proactive Police Management Edward A. Thibault, Lawrence M. Lynch, R. Bruce McBride,1990 Required reading for civil service promotional examinations Proactive Police Management provides a review of the various approaches to police management using a contemporary and proactive approach The seventh edition has been extensively revised including new information on technology operational and fiscal planning management styles training techniques budgeting methods and national security concerns It continues to balance planning and communication theory and practice and authoritative and participatory leadership approaches emphasizing a consultative management style that enables all stakeholders to effectively anticipate prevent and react to crime within their community This book is used for training police supervisors and administrators and is required reading for civil service promotional examinations The Prentice Hall s Test Prep Guide to Accompany Proactive Police Management ISBN 0 13 170126 6 is used in conjunction with this title to help law enforcement professionals prepare for their promotional exams Shows how the combination of new proactive management techniques and the application of new technology are revolutionizing policing Covers traditional scientific management the behavioral systems approach and the human relations approach Emphasizes community policing problem oriented policing and intelligence led policing Used for training police supervisors and administrators and is required reading for civil service promotional examinations *Proactive Police Management Study Guide* Robert Fischer, Ronald Moser,1995-07-01 *A Review of Proactive Police Management, Second Edition* DH. Scoopmire,1991 To make an initial assessment of this volume I decided first to review the chapters that related directly to management assignments I had held in the past eleven years as a police officer in a management position After reading four chapters Basic Line Functions Patrol Operations Administrative Staff Functions and Training Policies I was surprised and impressed with both the material and the approach of the authors This book has now replaced O W Wilson s Police Administration as my favorite police management text **Proactive Police Management Im+Tif Sup** Thibault,2003-11-01 **Police Management** Roy R. Roberg, Jack L. Kuykendall,2002 Presents an interdisciplinary approach to police management achieving a balance between theory and practice This text offers students and those interested in managing police organizations an analytic approach to police managerial issues and practices It also offers a historical framework for understanding contemporary police management Modern Police Management Richard N. Holden,2000-05-19 **NIJ Reports** ,1985 **Entrepreneurship in Policing and Criminal Contexts** Robert Smith,2021-03-25 Entrepreneurship in Policing and Criminal Contexts explores the contemporary and under researched themes of entrepreneurial policing and entrepreneurialism in criminal justice contexts which are emerging topics of both theoretical and practical interest in the current rapidly changing criminal justice environment **Outlines and Highlights for Proactive Police Management by Thibault, ISBN** Cram101 Textbook Reviews,2011-04 Never HIGHLIGHT a Book Again Virtually all of the testable terms concepts persons places and events from the textbook are

included Cram101 Just the FACTS101 studyguides give all of the outlines highlights notes and quizzes for your textbook with optional online comprehensive practice tests Only Cram101 is Textbook Specific Accompanys 9780136093657 **Law Enforcement** Alan Coffey,1990 **Handbook on Policing in Central and Eastern Europe** Gorazd Meško,Charles B. Fields,Branko Lobnikar,Andrej Sotlar,2013-04-16 Policing in Central and Eastern Europe has changed greatly since the fall of the Berlin Wall Some Central and Eastern European countries are constituent members of the European Union while others have been trying to harmonize with the EU and international requirements for a more democratic policing and developments in accordance with Western European and international policing standards especially in regard to issues of legality and legitimacy Changes in the police training system basic and advanced internationalization of policing due to transnationalization of crime and deviance new police organizational structures and agencies have impacted new cultures of policing from exclusively state to plural policing This timely volume examines developments in the last two decade to learn the nature of these changes within Central and Eastern Europe and their impact on police culture as well as on society as a whole The development of police research has varied widely throughout Central and Eastern Europe in some countries it has developed significantly while in others it is still in its infancy This work will allow for a transfer of ideas and models of police organization and policing is also need to be studies closely with an aim to provide consistent and comparable data across all of the countries discussed For the twenty countries covered this systematic work provides short country based information on police organization and social control crime and disorder trends in the last 20 years with an on policing police training and police educational systems changes in policing in the last 20 years police and the media present trends in policing public and private multilateral plural policing policing urban and rural communities recent research trends in research on policing specificities of research on police and policing researchers and the police inclusion of police researchers in policy making and police practice and future developments in policing **National Criminal Justice Thesaurus , Crime & Justice International** ,2002 Journal of Police Science and Administration ,1987 An Introduction to American Policing Stevens,2017-05-08 An Introduction to American Policing Second Edition connects the US criminal justice system criminology and law enforcement knowledge to the progress of the police community It is the perfect resource for a Police Science course

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